

SHARED DECISION MAKING PLAN

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HUDSON FALLS CENTRAL SCHOOL DISTRICT PLAN FOR SCHOOL-BASED PLANNING AND SHARED DECISION-MAKING

On October 10, 1990, the Hudson Falls Teachers' Association and the Hudson Falls Central School District established "A Framework for School Improvement" which provides for school-based planning and shared decision-making. On March 27, 1992, the Board of Regents adopted Section 100.11 of the Regulations of the Commissioner of Education which requires each school district to have a plan in place by February, 1994 for school-based planning and decision-making which contains specific requirements specified by the regulation.

The enclosed revision is designed to keep the substance of the original Framework for School Improvement and bring it into compliance with Section 100.11. It is also intended to enable our decision making in a time of new standards, assessments, and requirements.

Statement of Purpose and Issues

The Hudson Falls Teachers' Association and District recognize the importance of involving teachers, administrators, parents, and support staff directly in the initiation, development, application, and evaluation of programs and ideas aimed at improving student achievement. The parties also recognize the need to develop strategies based upon a needs assessment; revise, analyze and evaluate those strategies; develop an information network upon which to make informed decisions; and be responsive to student, teacher, and administrative needs within the limits of building authority.

Periodic Review

The Superintendent of Schools (or his/her designee) and the Association President will periodically review this plan and resolve issues when deemed appropriate and necessary. Periodic review will occur at least once a year.

Each SDM meeting will include a reporting out by the HFTA Executive Board Member and Supt designee about any recent resolution of issues.

Manner and Extent of Involvement

District Shared Decision-Making Team (DSDMT)

<u>Roles and Responsibilities</u> – The District Shared Decision-Making Team (DSDMT) will be actively involved in making district wide decisions related to district wide goals and initiatives.

- 1. To set district-wide improvement and/or performance targets with input from Building Teams (BT).
- 2. To review, analyze, and share Building Team Plans and the District's Professional Development Plan (PDP) prior to Board of Education approval.
- 3. To facilitate, initiate, and monitor a school improvement and/or performance process through shared decision-making.
- 4. To provide leadership in energizing and revitalizing the school district and to facilitate district-wide communication.
- 5. To maintain the integrity and spirit of the school improvement and/or performance process in a changed context.
- 6. To act as a review* board for building proposals that impact on the district.
- 7. Prior to the beginning of each school year, all DSDMT members will participate in training for the implementation and practice of and planning for Shared Decision Making at the district level.
- *Review means to offer constructive criticism and suggestion to strengthen a proposal.

Method of Decision-Making

All decisions shall be reached by a consensus of the District Shared Decision-Making Team (DSDMT).

Consensus

Consensus is a general agreement resulting from a systematic group decision — making process. This means that all participants support the decision, although one or more participants may have reservations, but the Committee as a whole can "live with" the decision.

A process for consensus building will be developed and followed by the DSDMT.

We have agreed to use a *Fist to Five* approach for quality voting. When a proposal is brought before the BT, it will be well discussed and refined as needed before a vote is taken. The following scale will be used in our rating of proposals.

- 0 I vote NO. I object to this decision and will block it.
- 1 I don't like this. I think there is more work to do on this proposal.
- 2 I need more information.
- 3 I'm in the middle somewhere. I like some of it but not all of it.
- 4 This is fine.
- 5 I like this alot and support the decision.
- 0, 1, 2 are counted as NO votes.
- 3, 4, 5 are counted as YES votes.

A simple majority will be used in this process.

- PPS Director or Superintendent Designee
- 1 H.F.T.A. Executive member
- Administrators –2 year rotation
 - 1 Grades UPK-5
 - Grades 6-12
 - Technology
- 10 Teachers: (2) from each building (BT chair and 1 set (permanent) designee (not shared among multiple individuals) (selected annually) from KC, PS, IS, MS and HS)
- Health Services Coordinator/District Head Nurse
- At least 1 parent Representative
- 1 Student Representative (non voting member)
- 1 H.F.T.A.T.A.U. Executive Member
- 1 H.F.S.R.P.A. Executive Member

Length of term for teachers, teacher aides, teaching assistants, SRP and parents will be three years. In the event that a BT chair steps down from being the chair, he/she can fill the role of designee. (In the event that a BT chair relinquishes that position, he/she can fill the role of designee.)

Building Team Roles and Responsibilities

The Building Team (BT) will be actively involved in making building decisions directly related to improving and monitoring student performance that includes strategies to meet student performance targets.

- Recommend for building approval, strategies aimed at reaching the improvement and/or performance goals to be submitted to the DSDMT for approval.
- 2. Review, analyze, and evaluate existing strategies implemented as a result of the school improvement and/or performance plan.
- 3. Be responsible for sharing information to stakeholders in their building and the DSDMT group.
- 4. Be responsive to student, parent, teacher, administrative, and support staff needs (for example staff development, surveys, elections, votes on building issues and other issues which contribute to a positive building environment).
- 5. Generate and discuss the building updates to the PDP.

The authority of the building team shall be the same as the person on the team with the most authority (principal), provided consensus is reached to exercise that authority.

Matters requiring authority beyond that of the building principal may take the form of recommendations to the Superintendent of Schools.

No part of this plan will override the authority of the Superintendent and/or Board of Education as established by Education Law and NYSED Commissioner's Regulations.

Building Team Composition and Method of Selection

Kindergarten Center

Administrator 3 Teachers Parent Representative 1 H.F.T.A.T.A.U. Member 1 H.F.S.R.P.A. Member

Primary School

Administrator 4 teachers Parent Representative 1 H.F.T.A.T.A.U. Member 1 H.F.S.R.P.A. Member

Intermediate School

Administrator 4 teachers Parent Representative 1 H.F.T.A.T.A.U. Member 1 H.F.S.R.P.A. Member

Middle School

Administrator 10 teachers Parent Representative 1 H.F.T.A.T.A.U. Member 1 H.F.S.R.P.A. Member

High School

Administrator 10 Teachers Parent Representative 1 H.F.T.A.T.A.U. Member 1 H.F.S.R.P.A. Member Student Representatives

HFTA Building Team (BT) Membership

If there are openings to BT and there are no nominees, a volunteer will be sought. If there are more volunteers than openings on BT, the selection process will be followed.

HFTA Building Team (BT) Membership Selection Process

Nomination for HFTA BT members will be made by a HFTA member only at the faculty meeting in April.

Step 1: A member of the BT notifies the entire staff 2 weeks before the April faculty meeting for nomination for any open position on the BT.

Step 2: Next, the BT will create a paper ballot and hold a vote 1 week later.

Step 3: Once all votes are in, the BT members are announced. They assemble during a joint (new and past members) **May** BT meeting and nominate officers. The BT will vote on the Chairperson and officers during the **June** meeting of the newly assembled BT using a paper ballot to vote.

Step 4: Each member of the BT is expected to serve a 3 year term. There are no term limits. Incoming members are trained in their first year by members who are finishing their final year.

In the event of an unforeseen absence, a replacement member for BT will be appointed.

Kindergarten Center, Primary School & Intermediate School (Pre-K-5): Where possible a minimum of 1 teacher from each grade level. Additional vacant seats will be filled by elected HFTA members.

Middle School & High School (6-12): Where possible a minimum of 1 teacher from each team (MS) and/or 1 teacher from each core content area. Additional vacant seats will be filled by elected HFTA members. There will be 10 teachers from the M.S. & H.S.

BT Chairperson Election

- Any member of the current BT
- Nomination during May BT meeting
- Voting/Selection to occur by the June BT meeting

Building Team Method of Decision-Making

- Prior to reaching a decision, a process will be followed to assist the buildings in making decisions and creating agenda items at the BT level. This process will be outlined at the September meeting. This will include a listing of possible areas of focus for the year by the respective BT.
- 2. All building team recommendations will require a consensus of the building team.
- 3. All members of the school community will be given an opportunity to review and discuss curricular materials at a faculty meeting prior to review and consensus from the survey. The following steps will occur:
- Information will be provided (at the building level) via a faculty meeting
- An additional faculty meeting will be used to allow for full building discussion.
- A DSDMT created, <u>standard survey</u> to capture feedback from all stakeholders (in each building where it applies) will be administered. This form will be used to capture information for use at the BT level in making decisions and then reaching consensus.
- Decisions from the surveys will be based on majority vote using consensus voting explained on p.4.
- The compiled survey information will then be shared at the DSDMT level.
- If a districtwide decision is proposed, the DSDMT will request that each buildings SDM Chair will present their "building's rating" at a district SDM meeting based on the results compiled in each building. Each member of the DSDMT will then vote based on that representative information.

Means and Standards for Evaluation

The Shared Decision Making Team is accountable for:

- 1. Facilitating the implementation of the team's decisions.
- 2. Assessing the impact of the team's decisions.
- 3. Annually reviewing and evaluating programs resulting from the team's decisions.

Annual Plan Review

Each building level BT will establish and review annual goals. BT Plans will be shared with the DSDMT at least twice per year.

Coordination of Parent Involvement

DSDMT and the BTs will insure that all appropriate state and federal requirements for the involvement of parents in planning and decision-making will be coordinated and met by the overall plan.

Altering this Document

This document may be altered upon recommendation to the Board of Education by consensus of the District Shared Decision–Making Team (DSDMT) provided each building committee receives notice of a proposed change at least 30 days in advance and has the opportunity to react to the proposed changes.

This plan will be reviewed at least once every two years in accordance with Section 100.11 of the Regulations of the Commissioner.

Dispute Resolution Procedure

This procedure is established to resolve disputes arising from alleged violations of the Plan For School-Based Planning and Shared Decision Making. In its deliberation, the Dispute Resolution Committee needs to be guided by the intent of the plan, which is to improve student achievement. Additionally, the Dispute Resolution Committee will not replace grievance procedures available in employee contracts nor traditional avenues used by parents to communicate concerns to the school district, i.e., contacts to administrators and teachers.

To insure that disputes regarding the school improvement process are resolved in a timely and efficient fashion at the most appropriate level, the following procedure will be used by the *District Shared Decision–Making Team (DSDMT)*:

- 1. Within ten (10) **school days** of an alleged violation of the Plan, the party(ies) in disagreement will notify a (*BT*) member. The complainant(s) has the responsibility to specify in writing the section of the Plan for School-Based Planning and Shared Decision Making that has been violated.
- 2. Within fifteen (15) school days of the receipt of the complaint, the(*BT*) will meet to strive to resolve the dispute and will respond in writing to the complainant(s).

- 3. If the issue remains unresolved, the BT Chairperson will forward the alleged violation/concern to the HFTA Executive Board Rep serving on the DSDMT. This individual will meet with the District Office Designee serving on the DSDMT to review the concern.
- 4. If the complainant(s) is not yet satisfied, he will submit the written complaint to the Superintendent within five (5) school days of receiving the written response of the HFTA Executive Board Rep and District Office Designee serving on the DSDMT committee.
- 5. Within five (5) school days of receiving the written complaint, the Superintendent will review the complaint with appropriate stakeholder leaders to determine the proper venue for the dispute resolution and will either return the complaint with an explanation of why it is not appropriate for the (DSDMT) or forward it to the Chairperson of the District Shared Decision Making Team (DSDMT).
- 6. Upon receipt of the complaint, the Chairperson of the *District Shared Decision–Making Team* will notify the Dispute Resolution Committee Chairperson.*
- 7. The Dispute Resolution Committee Chairperson will assure that a hearing is conducted within ten (10) school days of being notified of the complaint by the (*DSDMT*) Chairperson.
- 8. Within five (5) school days of the hearing the Dispute Resolution Committee Chairperson will notify all parties** of its decision. The decision of the DRC will be final.

^{*} Five person committee appointed by the (DSDMT) Chairperson from among its current members to include two (2) teachers, a building administrator, a member of the instructional aides and assistants unit, and a member of the school related personnel unit. The DRC Chairperson will be appointed by the (DSDMT) Chairperson and HFTA President. (In the event that a member of the committee is either a complainant or a respondent in a matter, the (DSDMT) Chairperson will appoint a substitute from among current (DSDMT) members from basically the same category. If another (DSDMT) member cannot be appointed, a member of a (BT) from the same category will be appointed.)

^{**} Complainant, Respondent, (DSDMT).